Disposition of Funds Remaining from 2017 Budget Cycle

Cheryl L. Hussey

CFO & Vice President, HR

Budget & Priorities Working Group

April 25, 2018 Rensselaer, NY



Background

- NYISO's draft 2017 budget vs. actual results were presented to the Board Commerce & Compensation Committee and to Market Participants at the Budget & Priorities Working Group (BPWG) in February 2018
- NYISO's 2017 financial statement audit was completed in March. Final 2017 budget vs. actual results are as follows:
 - A Rate Schedule 1 under-collection of \$0.4M
 - A spending under-run of \$4.6M
 - Total funds remaining from 2017 budget cycle of \$4.2M
- The Management Committee motion on October 26, 2016 that recommended the 2017 budget indicated that if a Rate Schedule 1 over-collection and/or a spending under-run occurred, the related funds should be utilized to pay down the principal amount of outstanding debt or reduce anticipated debt borrowings



Background (continued)

Following the February Board Commerce & Compensation Committee meeting, NYISO staff proposed to BPWG that NYISO retain these funds to pay down principal on outstanding debt.

 Overall, Market Participant feedback on NYISO's proposal for the disposition of funds remaining from the 2017 budget cycle has been favorable



Next Steps

 NYISO will retain the remaining \$4.2M to pay down principal on outstanding debt beginning May 2018



NYISO 2017 BUDGET VS. ACTUAL: RATE SCHEDULE 1 RECOVERIES



Summary of 2017 Rate Schedule 1 Recoveries

2017 MWH (in Millions) Comparison: Budget vs. Actual									
Invoice Month	Budgeted MWH	Actual MWH	Monthly Differential MWH	Cumulative Differential MWH	Monthly \$ Impact	Cumulative \$ Impact			
Jan	13.7	13.6	(0.1)	(0.1)	\$ (0.1)	\$ (0.1)			
Feb	12.4	11.8	(0.6)	(0.7)	\$ (0.5)	\$ (0.6)			
Mar	12.8	13.1	0.3	(0.4)	\$ 0.3	\$ (0.4)			
Apr	11.7	11.4	(0.3)	(0.7)	\$ (0.3)	\$ (0.6)			
May	12.2	12.0	(0.2)	(0.9)	\$ (0.2)	\$ (0.8)			
Jun	13.6	13.6	-	(0.9)	\$ -	\$ (0.8)			
Jul	15.7	15.5	(0.2)	(1.1)	\$ (0.2)	\$ (1.0)			
Aug	15.4	14.9	(0.5)	(1.6)	\$ (0.5)	\$ (1.5)			
Sep	13.3	13.3	-	(1.6)	\$ -	\$ (1.5)			
Oct	12.3	12.4	0.1	(1.5)	\$ 0.1	\$ (1.4)			
Nov	12.0	12.2	0.2	(1.3)	\$ 0.2	\$ (1.2)			
Dec	13.2	14.1	0.9	(0.4)	\$ 0.8	\$ (0.4)			
Total	158.3	157.9	(0.4)						



NYISO 2017 BUDGET VS. ACTUAL: BUDGETARY RESULTS



2017 Budget vs. Actual Results

(\$ in millions)		ANNUAL AMOUNTS AS OF 12/31/17					
Cost Category		Original <u>Budget</u>		<u>Actuals</u>		<u>Variance</u>	
Capital		9.6	\$	9.3	\$	(0.3)	
Salaries & Benefits		88.9	\$	90.0	\$	1.1	
Professional Fees (including Legal)		31.8	\$	23.1	\$	(8.7)	
Building Services		6.3	\$	6.0	\$	(0.3)	
Computer Services		15.8	\$	17.2	\$	1.4	
Insurance		2.9	\$	2.8	\$	(0.1)	
Telecommunications		3.1	\$	3.2	\$	0.1	
Other Expenses (BOD, Travel/Trng, NPCC Fees)		4.1	\$	3.6	\$	(0.5)	
Current Year Needs		162.5	\$	155.2	\$	(7.3)	
Debt Service from Prior Year Financings		27.2	\$	34.8	\$	7.6	
Cash Budget		189.7	\$	190.0	\$	0.3	
Less: Miscellaneous Revenues	\$	(3.0)	\$	(4.9)	\$	(1.9)	
Less: Proceeds from Debt		(39.1)	\$	(34.8)	\$	4.3	
Less: Proceeds from budget underrun and volume overcollections		-	\$	(7.3)	\$	(7.3)	
Add: Interest on Debt		0.6	\$	0.6	\$		
Rate Schedule #1 Revenue Requirement		148.2	\$	143.6	\$	(4.6)	



2017 Budget vs. Actual Variance Explanations

	Year-End Variance
Salaries & Benefits	The year-end overrun of \$1.1M is primarily due to actual annual corporate incentive achievement at 131.5% versus the budget estimate of 100%.
Professional Fees	The year-end underrun of \$8.7M is primarily due to timing of the multi-year EMS/BMS upgrade of \$3.6M (offset with a corresponding reduction in loan proceeds), savings on various market design and project related consulting efforts of \$3.4M, savings on external legal fees of \$1.8M and savings on various planning study efforts of \$0.7M, partially offset by additional Market Monitoring costs of \$0.9M.
Computer Services	The year-end overrun of \$1.4M is primarily due to the acceleration of laptop and corporate workstation purchases into 2017 of \$0.7M, timing of the EMS/BMS upgrade of \$0.3M and higher than budgeted software maintenance costs of \$0.3M.
Other Expenses	The year-end underrun of \$0.5M is primarily due to savings on training and associated travel costs.
Debt Service	The year-end overrun of \$7.6M is due to additional principal payments on outstanding debt, offset with proceeds from a budget underrun and volume over collection from the prior year.
Misc. Revenues	The year-end overrun of \$1.9M is primarily due to higher than anticipated revenues generated from reimbursable planning studies of \$1.3M and interest income on cash deposits of \$0.5M.
Proceeds from Debt	The year-end underrun of \$4.3M is due to timing of the EMS/BMS project schedule and corresponding loan draw downs.



Questions?

We are here to help. Let us know if we can add anything.



The Mission of the New York Independent System Operator, in collaboration with its stakeholders, is to serve the public interest and provide benefits to consumers by:

- Maintaining and enhancing regional reliability
- Operating open, fair and competitive wholesale electricity markets
- Planning the power system for the future
- Providing factual information to policy makers, stakeholders and investors in the power system



www.nyiso.com

